





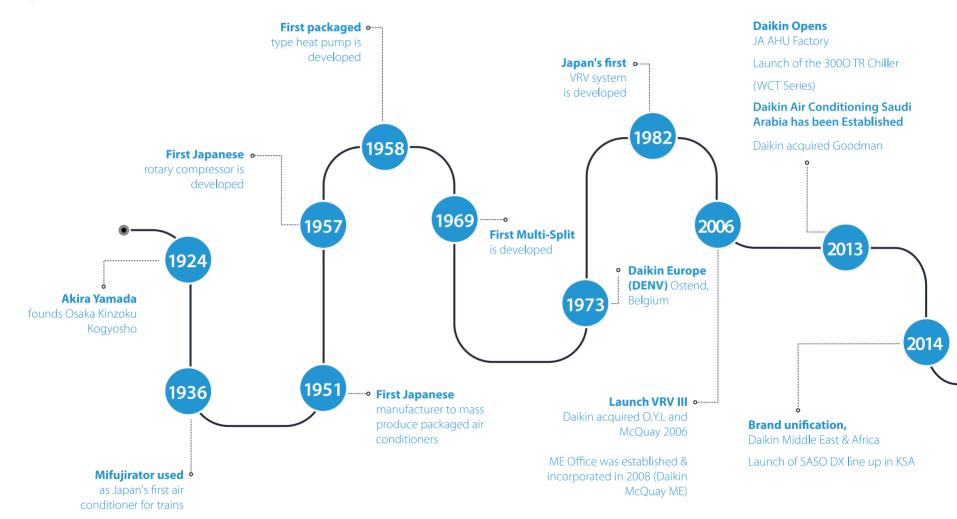


Creating Value for Tomorrow

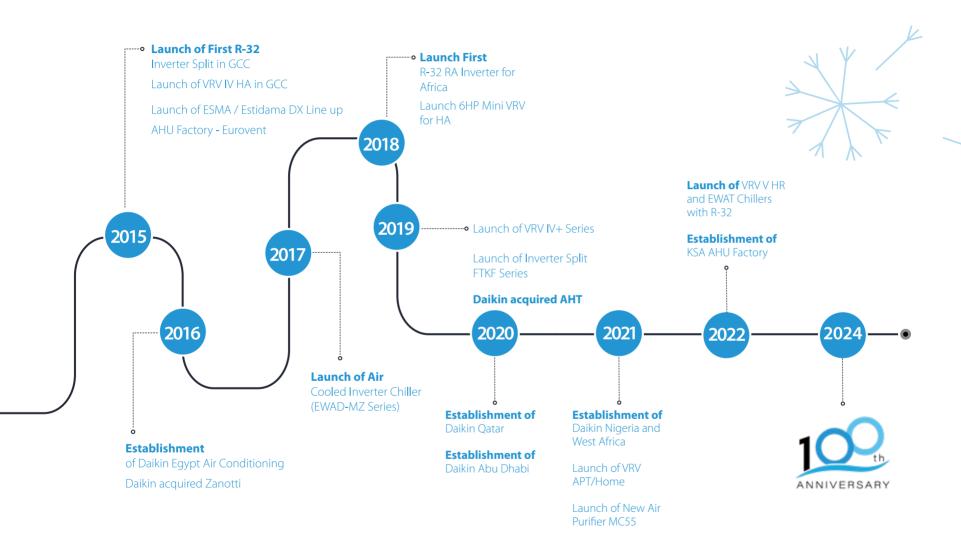
Air is something that surrounds us 24 hours a day. At Daikin, the future of the world's air is our greatest concern. We use our expertise about air, our passion for innovation and our mastery of technology to improve the air we breathe. This is our mission.













Key facts about **DAIKIN**

Founded in **1924 100** Years of History 92% HVAC Sales6% Chemicals2% Others

AC Manufacturer of both AC equipment & refrigerants, including parts

Comprehensive

HVAC-R Company
High Quality with
Highest Value

Unique

9+ Major HVAC-R Acquisitions **350 Subsidiaries** 31 in Japan,

319 Worldwide

103,000+ Employees **5 Regions**Global business
distributed

\$900MR&D Investment

Over 120 Worldwide production bases

Company with a worldwide footprint

Japanese

Global Leader both in Revenue & Innovation



Bringing the **WORLD**Healthy, Comfortable **LIFESTYLES**

Daikin is a global manufacturer with overseas sales accounting for more than 70% of the group total and overseas employees accounting for 80% of the group workforce. In our businesses of air conditioning and fluorochemicals, we respond to customers' needs by providing products that make pople and space healthier and more comfortable.

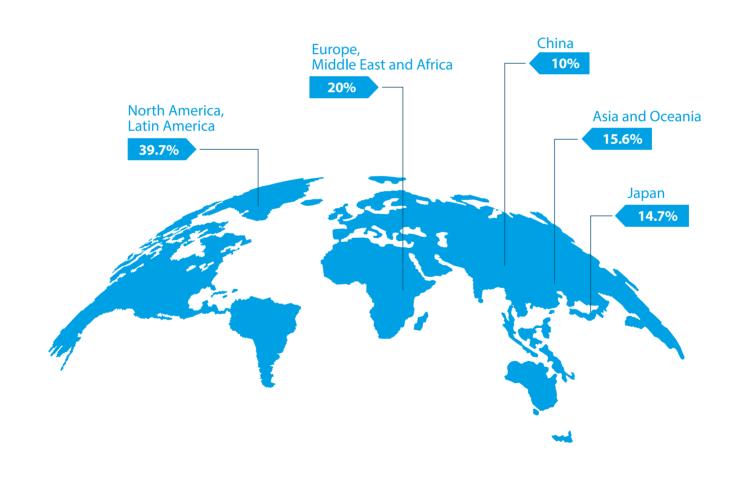








Consolidated Sales by region FY2024



Air Conditioning/ Refrigeration Equipment

Achieving both comfort and environmental performance to meet all global air conditioning needs.

- Air Purifiers
- Residential Air Conditioners
- Commercial Air Conditioners
- Hot Water and Space Heaters
- Air Conditioning Systems
- Air Filters
- Refrigeration Equipment

Chemicals

Utilizing the characteristics of Fluorochemicals and contributing to a wide range of fields.

- Automotive Field
- Semiconductor Field
- Information and Telecommunication Field

Oil Hydraulics, Defense Systems and Electronics

Proprietary technologies at work in a range of industries IT Solutions.

- Machine Tools
- IT Solutions
- In-Home Medical Equipment



92% Air Conditioning/Refrigeration Equipment

6% Chemicals

2% Oil Hydraulics, Defense Systems and Electronics



Daikin products are used in more than

170 COUNTRIES WORLDWIDE

Wherever you are in the world, regardless of region, season or culture, we ensure that your home, office or business gets the highest quality of air and comfort with our top-of-the-line products and total solutions.



Product Development Bases WORLDWIDE

Over 120 production bases worldwide to meet a wide range of individual needs and preferences for now and in the future.



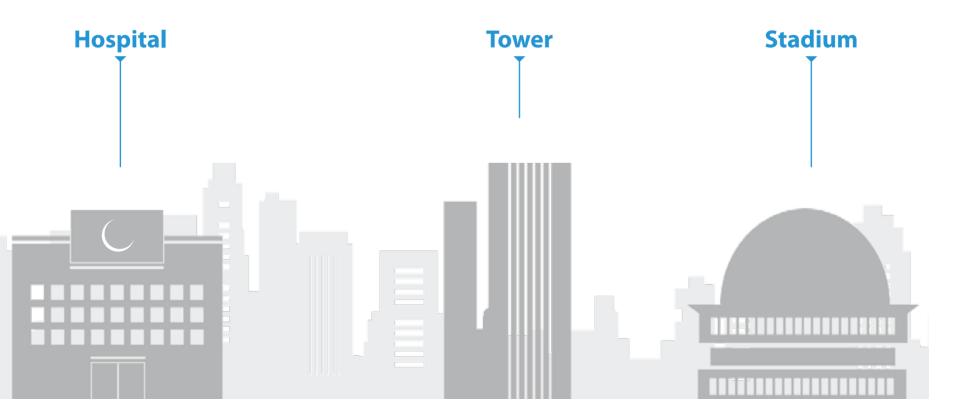
OVER



Handle any space anywhere from 10 m² TO ∞

We support all project sizes From the smallest villa to the tallest tower







Daikin Solutions for ANY CLIMATE NEED

Residential AC Residential AC Room air conditioners Housing/Multi-split air conditioners VRV Systems ACs for Facilities & Factories ACs for Facilities & Factories Chillers & Prefabricated Solutions Unitary air conditioners Heating/Water Heaters Air Purifier ACs for small shops & offices Rooftop Air Handling Units Fan Coil Units









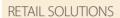




COMMERCIAL REFRIGERATION







PHARMA SOLUTIONS















Cooling capacity from 0,5 to 4 kW

Cold Room volume up to 50 m3

SEMI-INDUSTRIAL

Cooling capacity from 4 to 15 kW

Cold Room volume up to 350 m3

INDUSTRIAL

Cooling capacity from 0,5 to

~20,000 kW

Cold Room volume up to

2000 m3

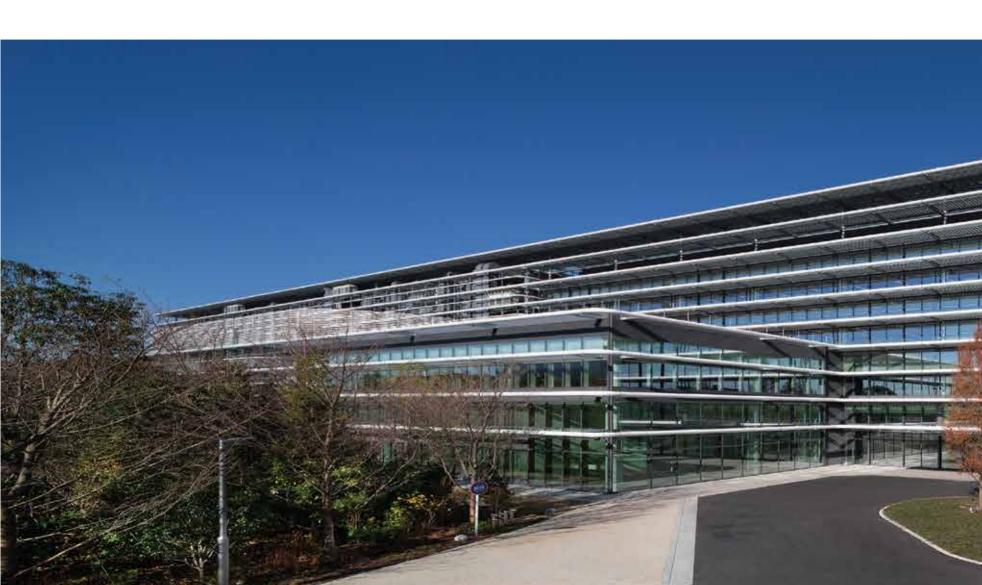
TURN-KEY PROJECT

Unlimited volumes and cooling capacities

- Van & light truck
- Truck
- Trailers
- Plug-in Supermarket Cabinets
- Hybrid Water-loop systems
- F&B Display Freezers
- Portable Cold Box
- Critical Pharma Storage rooms
- Customized Pharma storage solutions

Service is a critical foundation in the organization & suppporting all DAIKIN products & solutions.







The Technology and Innovation Center (TIC) aims to create new value based on the world's best technologies and highly differentiated products. For this reason, people of diverse backgrounds gather across the national borders from inside and outside thecompany to consolidate their strengths and passion in making TIC a venue for facing the challenge of realizing collaborative innovation.





Invest **IN**Innovation & **NEW TECHNOLOGIES**



Home to over 700 engineers working under the concept of bringing together people and technologies from around the world for Daikin style collaborative creation.



Zero-emission building



Daikin Group's core facility for global innovation and development

People-Centered Management 103,544 people supporting **YOU**





Daikin - THE FACTORY OF THE FUTURE AWARD

The Factory of the Future award is presented by "Made Different", a joint organisation that promotes the future of manufacturing in Belgium.

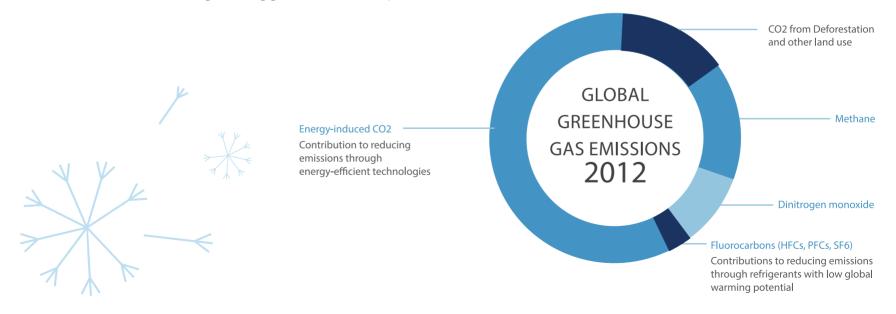


Environmental VISION 2050

Daikin formulated Environmental vision 2050, the aim of which is to contribute to solving increasingly serious global environmental problems over the long term. With the aim of reducing to zero the CO2 emissions caused by our business activities and our products and services, we set targets and implement measures every five years under our fusion strategic management plans We will reduce the CO2 emissions generated. throughout the entire life cycle of our products.

Furthermore, we will create solutions that link society and customers as we work with stakeholders to reduce CO2 emissions to zero.

Using IoT and AI and open solutions, we will meet the world's needs for air solutions by providing safe and healthy air environments while at the same time contributing to solving global environmental problems.





Daikin MIDDLE EAST & AFRICA

Established in 2006

64 Countries under Daikin MEA

Regional HQ MEA

Product Planning
Sales & Sevice
Stock Management • HR
Marketing • Finance

Localization
Establishing affiliates & manufacturing bases in each market we operate in

7 Subsidiaries HQ + Regional Affiliates **2 Factories**UAE & KSA

2 Sales Offices Nigeria & Morocco **800+** Employees

2019Relocation to JA HQ Office +
Factory + Academy +
Experience Center

200+Dealers & Distributors

4 Warehouses

Solution Plaza in Daikin Egypt, Oman, Nigeria, and Bahrain

Service CAPABILITIES









Training and Development

Spare Parts Inventory

24/7 Support

Skilled Applied Products
Technicians

SERVICES OFFERED:

Annual Maintenance Agreements-Repairs & Overhauls

- Onsite repairs
- Compressor rebuilding of Various Types Upgrades
- Upgrades

SPECIAL SERVICES- NDT:

- VRV Project Management
- Training & Development
- Spare parts Support



Daikin **EXPERIENCE CENTER**

At our fully operational Regional Training Academy, the cumulative growth of all group members serve as the foundation for the group's development, in line with the Daikin Group Philosophy.







AHU FACTORY





General Process

Receive

> Prepare GA drawing

AHU

- assembly > Program controls
- > Install accessories
- inspection
- check
- > Fan motor check

Prepare for Dispatch

Shipping

- > Fans
- > Coil
- > HW, HSHP, Heaters
- > Drain pan
- > Panels witn insulation
- > Inspect on arrival
- > AHU wise material segregation
- > Production Slot Allotment
- > Assemble as per GA drawing
- > Control panel > Physical
 - > Control function
- > Final label installation
- > Final check
- > Shrink wrap the unit
- > Arranging the unit handling
- > Prepare DO
- > Generate documentation
- > Handover to logistics



Daikin **HONORS**

Overall CSR (Including SRI)

Daikin Industries, Ltd.

• Chosen for inclusion in the Morningstar Socially Responsible Investment Index



 Chosen for inclusion in the MSCI Japan ESG Select Leaders Index



- \bullet Chosen for inclusion in the MSCI Japan Empowering Women Index (WIN)
- Daikin's Sustainability Report 2017 won the Review Board Special Award of Excellence in the Environmental Communication Awards.
- Won the Best IR Award as selected by the Japan Investor Relations Association

Daikin Middle East and Africa FZE

• Was awarded the Dubai Chamber CSR Label by the Dubai Chamber of Commerce and Industry



Daikin (China) Investment Co., Ltd.

• Won the Sustainable Best Practices Award from the Shanghai Daily

Environmental Honors

Daikin Industries, Ltd.

- Received a rating of "A-" in climate performance by the Carbon Disclosure Project (CDP), an international NGO
- FY 2017 Energy Conservation Grand Prize
- Received the Director-General Prize of Agency for Natural Resources and Energy, for achieving a ZEB-type office using state-of-the-art air conditioning technologies and optimal management
- Received the Chairman Prize of Energy Conservation Center, Japan (ECCJ) for the VRV Q Series for replacement use
- Received the Chairman Prize of Energy Conservation Center, Japan (ECCJ) for the HEXAGON Force air-cooled heat-pump modular chiller

Daikin Airconditioning India Pyt. Ltd.

Received the Most Energy Efficient
 Air Conditioners Award from the Government of India

Goodman Global Group, Inc.

• Earned LEED Gold certification for office buildings in DTTP under the LEED green building certification system





受賞対象 最先端空調技術や最適マネジメントによる ZEB指向型オフィスの実現



Human Resource Honors

Daikin Industries, Ltd.

- Granted Nadeshiko Brand designation for the fifth time, and the fourth consecutive year, by the Ministry of Economy, Trade and Industry
- Awarded the highest level of certification (L-boshi certification) from Japan's Ministry of Health, Labor and Welfare for being a company that shows excellence in promoting the talents of women in the workplace
- Awarded the highest rating, 5 stars, in the NIKKEI Smart Work survey conducted by Nikkei Inc., which assesses companies based on theadoption of diverse, flexible work practices







Daikin (China) Investment Co., Ltd.

 Won the China Model Human Resources Hiring Company Prize in awards sponsored by 51job, China's leading human resource solutions provider

Daikin Compressor Industries, Ltd.

 Received a Prime Minister's Industry Award (Safety Management category) from Thailand's Ministry of Industry

Daikin Malaysia Sdn. Bhd.

• Won a Gold Class 1 Award from the Malaysian Society for Occupational Safety and Health (MSOSH)

Daikin Applied (UK)

• Awarded Gold level in the Better Health at Work Awards

Honors for Customer Satisfaction

Daikin Industries, Ltd.

- Daikin's risora residential air conditioner won a iF Design Award and a Good Design Award
- DESIGN AWARD 2018
- The cocotas multi-cassette-type air conditioner for small spaces was selected a Good Design Best 100 in the Good Design Awards
- GOOD DESIGN
- Won an Award of Excellence in the Service and Hospitality Awards sponsored by the Japan Institute of Information Technology (JIIT)
- For the third consecutive year, received the Directors Award in the Corporate Telephone Answering Contest sponsored by the Japan Telecom Users Association (JTUA). First company in the manufacturing industry to be selected a Gold Ranked Company



Sustainable Initiative of The Year

Daikin Middle East and Africa

Granted by Construction Business News ME during the Sustainability Innovation Awards 2024, recognising Daikin MEA's excellence, strength, and success towards the goal for a sustainable future.







Compliance and **REGULATIONS**

Daikin adheres to national regulations and follow the internationally recognized certification programs.











































Daikin has grown rapidly as a global corporate group. This expansion has brought with it greater demands from society and a need for greater Corporate Social Responsibility (CSR).

Our view of CSR

CSR helps us to fulfil our social responsibilities in all our relationships with our stakeholders, worldwide. It raises our corporate value and contributes to society's sustainable development. We will contribute to society via our business activities, based on legal compliance and ethics. We will be highly sensitive to the needs of every region while we make our contribution to society. We will make CSR a continuous and integral part of our business activities so that they contribute to better business performance. Our CSR activities will always be carried out through open, two-way communication be with society and will ensure that we are always accountable for, and transparent in, everything we do.

Key CSR themes

Four key themes have been defined for the value we provide:

- The environment Customer satisfaction
- New value creation
 Human resources

We have established five CSR themes fundamental to our business activities:

- Corporate governance
- Supply chain management
- Respect for human rights Stakeholder engagement Communities



www.daikinmea.com

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DAIKIN MIDDLE EAST AND AFRICA FZE

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THE ART OF AIR Brand Campaign

There's art in the air that is conditioned to fit our needs. Daikin has mastered that art for the past 100 years. The art of environmental care and creating comfort for all. For our mind, body and soul. Air, refined and purified. As we know, recreating indoor air is a science.

But making it happen is an art.



